



# MARUF



# ANNUAL

# REPORT

# 1995-96

HEAD OFFICE:  
18-B SPEENZER  
PLAZA UNIVERSITY RAOD  
PESHAWAR, PAKISTAN.  
PH: No. 44986 FAX: 44986  
U.P.O.Box. 1472.

KABUL OFFICE:  
A.P.T# 25,  
BLOCK# 159  
MACR# III.

KHOST OFFICE: NANGARHAR OFFICE:  
BLOCK# 2, SPEENGHAR HOTEL,  
PUROUZA JALAL ABAD.

KUNDUZ OFFICE:  
OPPOSITE MUKHABERAAT,  
GADA-E-WALAYAT,  
KUNDEZ CITY.

# Acknowledgement

*It is the right time to thank GTZ/nsp, WFP, UNOPS, UNHCR, UNCHS, Canada Fund who supported as through funding our projects, to contribute in rehabilitation activities of the ruined Afghanistan.*

*Also I am thanking Mr. Charles Mac fadden Executive Director ACBAR and Mr. Qamar Ud Din Jabarkhel Chairman ANCB who helped MARUF in many cases as real coordination bodies.*

**DEAR READER:**

**M**ulti Activity Rural Rehabilitation Foundation (MARUF) as one of the Afghan NGOs, established in February 1993, with the financial support of GTZ ( a German) organization named Domestic Energy Saving Project (DESP). Now that we are adding another successful year to the life of MARUF, I have the honor of thanking GTZ and especially MR. Wilfried Himrich CTA DESP/GTZ (at that time).

The main objectives of MARUF are to contribute to the rehabilitation /reconstruction of Afghanistan, with environmentally sound construction technologies, through active community participation in the fields of shelter, public buildings, Human Resource development (through income generation projects), Water supply/Sanitation, Irrigation, relief and Emergency activities.

Community participation should take place in different levels: Facilitating projects implementation through support in staff, material and tools/equipment security, sharing and exchange of information, consultation initiation of ideas for improvement of the project quality.

Thanks to God that during a short period of time MARUF has developed contacts and relations with different local authorities and many donor agencies, all whom trusted MARUF, and thus facilitated project implementation possibilities on behalf of MARUF.

With time, other donor agencies such as FAO (Irrigation), UNCHS (Habitat), UNHCR, WFP, UNICEF, Canada Fund, UNOPS supported MARUF with operational funds. Still others such as the European Union, MADERA, Afghanaid, SERVE utilized MARUF's consultancy services.

I also wish to thank The Chairman and the members of the board of Directors of MARUF, and I am proud of MARUF team, for their hard work which contributed to the success of the projects.

At the end I thank Ms. Nancy H. Dupree Senior Consultant ARIC/ACBAR, and other colleagues Mr. Hameed, Mr. Mujeeb and Mr.

Emal Mr. Yahyahi & Haji Naveed Ali who helped who helped in the preparation of this document.

We are committed to strive for the future success of MARUF as detailed below.

Sincerely



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**Al-Haj**  
**Architect A.H. Latifi**  
**Director MARUF/**  
**Chairman ACBAR(Eastern Zone)**  
**Member Board ANCB**

**M**ulti Activity Rural Rehabilitation Foundation (MARUF) a none governmental, none Political, None profit organization (an Afghan NGO), was established in February 1993, with the financial support of GTZ ( a German organization) named Domestic Energy Saving Project (DESP).

The main objectives of MARUF are to contribute in rehabilitation /reconstruction activities of Afghanistan, with environmentally sound construction technologies, through active community participation in the following fields:

- Shelter
- Public Buildings/restoration
- Human Resource Development
- Irrigation systems
- Water supply/Sanitation
- Emergency/Relief
- Design/Consultancy

### **COMMUNITY PROFILE:**

Due to destruction of social structure of the Afghan society, it is decided to support the needy groups of the Afghan community, in such a way that they should not get any thing free of cost, at least they contribute in one way or another.

Because participation is necessary for efficiency, effectiveness, and sustainability of the development works, which are the following steps to the rehabilitation and reconstruction process.

The goal behind this policy is to rebuild the social structure of the Afghan community which has already fallen down like their economy. From one side project costs are reduced to donors, from the other hand communities are directly involved in projects implementation who will take care of the project after phasing out of the implementing agency.

Contribution of the Afghan communities is giving them a dignity and prestige, against receiving every thing free of cost.

### **MANAGEMENT/ADMINISTRATION:**

#### **MARUF Offices:**

MARUF head office is in Peshawar, as a focal point of the organization under the leadership of The Director, who is responsible to the Board of Directors. Head Office is supporting the regional offices which are located inside Afghanistan. MARUF regional offices are in the following locations:

### **REGIONAL OFFICES:**

#### **Jalalabad Regional Office:**

Jalalabad opened in 1993 in Nangarhar province, opposite Speen Ghar Hotel, Jalalabad City. Regional Manager who is supported by Technical and Administrative staff, is responsible for overall management of the office, and the projects implementation. Provinces in the range of this office management are: Nangarhar, Laghman, Kunner and Nooristan.

#### **Kunduz Regional Office:**

This office is opened in 1994, Opposite Mukhaberaat, Jada e Walayat, Kunduz city. Regional Manager who is supported by Technical and

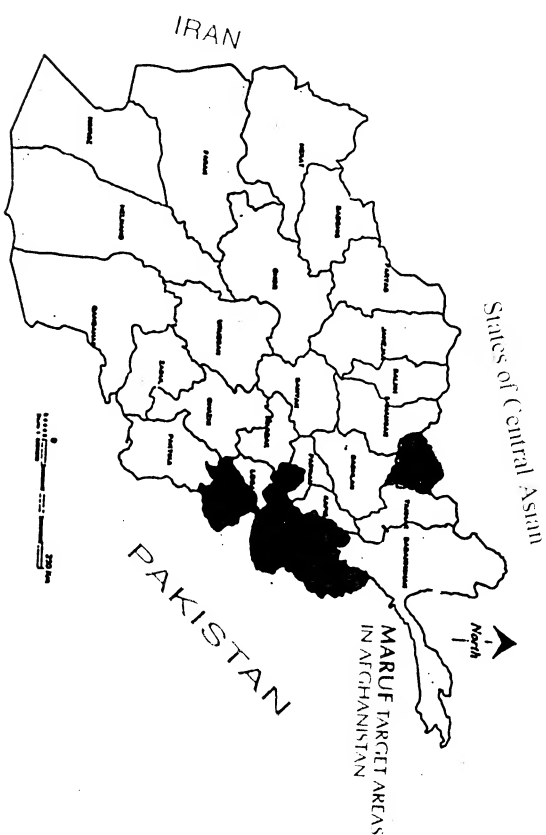
Provinces in the range of this office management are: Kunduz, Takhar, Badakhshan, and Baghian.

This office is opened in 1995, in Block number 2, Puruza, Khost city. Regional Manager who is supported by Technical and Administrative staff, is responsible for overall management of the office, and projects implementation.

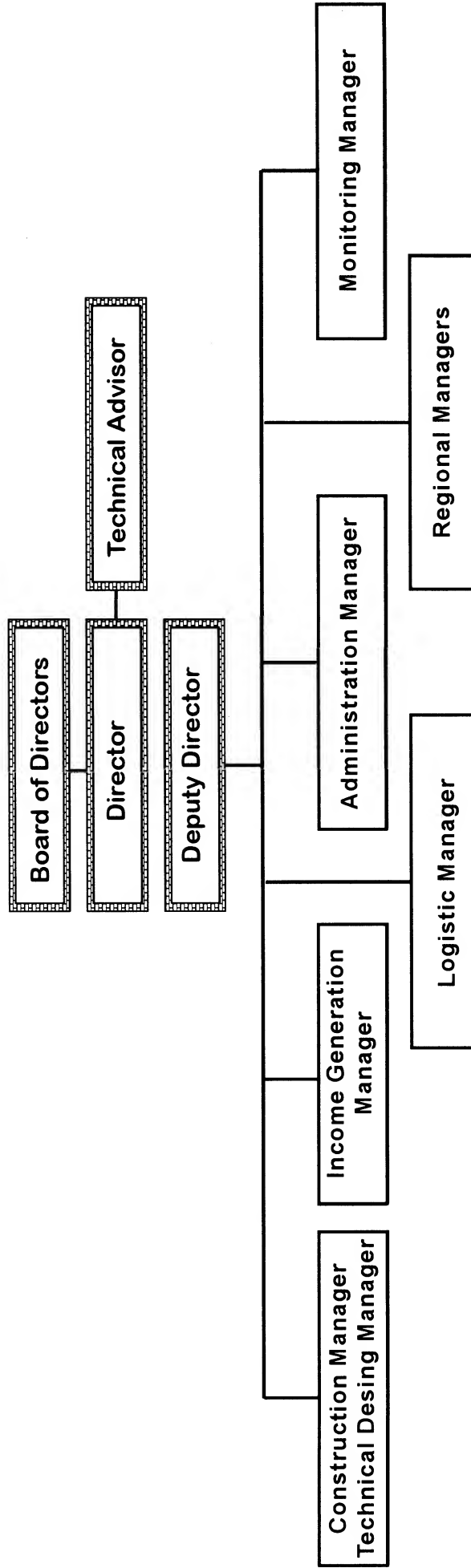
Provinces in the range of this office management are: Khost/Paktia, Pakтика, Logar, Ghazni.

This office is opened in 1995, in Apartment number 25, Block number 159, Macr. number III, Kabul city. Regional Manager who is supported by Technical and Administrative staff, is responsible for overall management of the office, and projects implementation.

Provinces in the range of this office management are: Kabul, Parwan, Kappeesa, Bamiyan.



# MARI Organizational Chart





VIEWS FROM RESTORATION OF THE PROCESS  
NEMLA GARDEN + COMMUNITY CENTRE NEMLA/KHUGYANI/NANGARHAR



VIEWS FROM SHAIKH MOHAMMAD HUSSAIN SCHOOL BUILDING IN  
ALI NAGAR /LAGHMAN





### Building Construction:

Massive deforestation during the past war years created the problem of environment and a high need for roofing, which requires alternatives for the roofing material.

The aim for this section is to contribute in rehabilitation of the building construction activities, through environmentally sound construction technologies.

This idea is valid for shelter and public buildings, where during June 1995 to July 1996 MARUF has rehabilitated/newly built and restored many buildings such as:

- Shaikh Mohammed Hussain High School building construction in Sangar village of the Alingar district in Laghman province, funded by GTZWFP. Clinic buildings, parallel to that MARUF restored the historic Nemla (Mughal) garden, which part of the preservation of our cultural heritage.



Project Name	Location	Donor	Status
Building Construction	Nemla/Khugyani/Nangarhar	UNCHS/UNHCR/WFP	Completed
High school building	Alingar/Laghman	GTZWFP	Completed
School building const.	Gorbaz/Khost	UNHCR/WFP	On going
Clinic Building	Chamkani/Paktia	UNHCR/WFP	On going
High school boundary	Alingar/Laghman	GTZWFP	On going
School Building	PechKunur	UNHCR/WFP	On Going

NEMLA (MUGHAL) GARDEN RESTORED BY MARUF IN  
NEMLA VILLAGE/ KHUGYANI/NANGARHAR

## Water Supply:

The main objective for this component of MARUF is provision of access to the healthy drinking water sources at the target areas, where people are suffering from lack of it.

Up to now MARUF has completed the following water supply projects:

- 22 hand dug shallow wells (funded by UNOPS) are improved and pumps are installed in to them in Gorbaz district of the Khos/Pakia
- 30 hand dug shallow wells (funded by UNPOS) are improved with its pump installation.
- Contract for 25 hand dug shallow wells in Bak district of Khos/Pakia for improvement and pump installation is signed with UNOPS and work will be started very soon.
- Technical survey of the Gardez city water supply scheme (municipal Karez rehabilitation), which was funded by GTZ/Insp.

Implementation of such projects has a significant role in prevention of communicable disease and has reduced the work load of the women, as they were bringing water from a long distance a way.



IMPROVEMENT OF HAND DUG SHALLOW WELLS IN KHOIST

Project Name	Location	Donor	Status
Water supply survey	Gardez/Pakia	GTZ	Completed
Water supply 1	Gorbaz/Khos	UNOPS	Completed
Water supply	Tan/Khos	UNOPS	On going
Water supply	Bak/Khos	UNOPS	Approved

MARUF CONCRETE PRODUCTION UNIT IN SHAMAL/ KHOIST

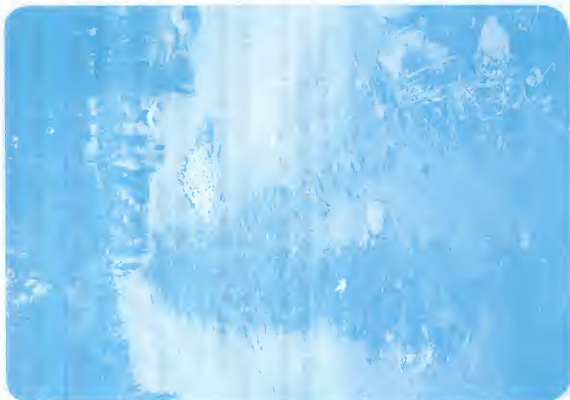
## Sanitation:

Large scale destruction during war in social and physical sectors of the Afghan society, brought many changes, as before the war latrines cleaning was taking place by the farmers, and was used as fertilizer, at present not only that system is destroyed but, dirt at the urban areas as well as in rural areas increased, where the removal is a headache in respect of public health engineering.

For the purpose schemes are required, where MARUF was leading an umbrella, which was part of the city sanitation of Jalalabad city, funded by WFP through ERU.

Removal of the rubbish/garbage, Latrine waste, ditches waste, graveling of the city roads, rehabilitation of the culverts, repair of ditches.

Project Name	Location	Donor	Project status
City Sanitation	Jalalabad	WFP (ERU)	On Going

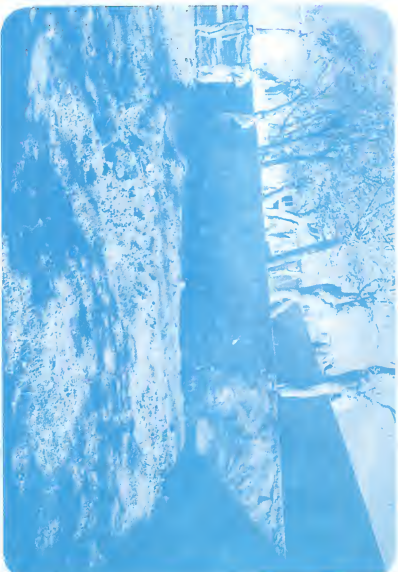


## Irrigation:

From the beginning Afghanistan had short comings about water management, and past years of war, due to lack of maintenance, bombing and other factors, irrigation systems are almost destroyed at all.

For the purpose MARUF rehabilitated the following projects:

- Rehabilitation of the Jer saif udin canal in Qarghail district of the Laghman province.
- Rehabilitation of the Jue Aasiya in Qarghail district of the Laghman province.
- Rehabilitation of the Nemla main canal 6 K.M with bank protections in Khugyani district of the Nangarhar province.



BANK PROTECTION ON THE NEMLA MAIN CANAL IN NEMLA/KHUGYANI/ NANGARHAR AFTER COMPLETION

Project Name	Location	Donor	Status
Canal Rehabilitation	Khugyani/Nangarhar	UNCHS/WFP	Completed
Canal Rehabilitation	Qarghail/Laghman	WFP	Completed
Canal Rehabilitation	Qarghail/Laghman	WFP	Completed





BEFORE REHABILITATION WATER CHANNELS OF THE NEMLA GARDEN IN  
KHUGYANI/ NANGARHAR



WATER CHANNELS REHABILITATION OF THE  
NEMLA/KHUGYANI AFTER REHABILITATION

## Human Resource Development:

MARUF contributed in rehabilitation of the destroyed Social Infrastructure like physical infrastructure of Afghanistan.

Because Afghan Economy has fallen down, and there is a lack of manpower (Skills). Because Some of the Skill labor changed their fields by migration, some of them were killed during war, some of them became old, and there were nothing regarding manpower training.

For the purpose MARUF with the concept of facilitation of the self employment opportunities started to train community in different skills.

Based on the above policy MARUF implemented A poultry training for widows in district nine of the Kabul city funded by Canada Fund. Through this program 30 widows were trained in poultry training and Kerosene operated Incubators, other needed tools for chicks production, including fertile eggs, feed, medicine, vaccine was distributed to the graduate women on loan basis. At the moment the mentioned families are producing chicks, feeding and treating them according the given training, and selling the chicks to the local market, which is a strong step towards families self sustained economy.



MASONRY TRAINING PROGRAMME BY MARUF



CARPENTRY TRAINING PROGRAMME BY MARUF

Project Name	Location	Donor	Status
Poultry training	Dist/9 Kabul	Canada Fund	On going
Masonry training	Khost	MARUF	Completed
Carpentry	Dist/9 Kabul	Canada Fund	Completed



POULTRY TRAINING PROGRAMME BY MARUF IN DISTRICT-9 KABUL



WHEAT DISTRIBUTION AS FOOD FOR WORK PROGRAMME IN  
SHAIKH MOHAMMAD HUSSAIN SCHOOL PROJECT



CONSTRUCTION PROCESS OF THE CHAMKANI CLINIC BUILDING IN  
KHOST

### **Roads Rehabilitation:**

It is known that roads are also part of the destroyed physical infrastructure, and was affected badly during the war period.

MARUF contributed in Jalalabad city roads rehabilitation, which was improvement of about 20km of roads. Reconstruction of 16 culverts and 35 pipe culverts.



**SECONDARY ROADS REHABILITATION PROJECTS BY MARUF  
THROUGH FOOD FOR WORK PROGRAMME**



### MONITORING:

Regular monitoring of the projects are taking place by a joint team of the qualified staff of MARUF and the donor agencies. Also the donors monitoring team by themselves are visiting the projects in progress such as: UNOPS, UNHCR, WFP, FAO, GTZ, Canada Fund and later on they are sending copies of the missions reports.



VISIT OF THE GTZ MISSION FROM  
SHAIKH MOHAMMAD HUSSAIN BUILDING IN ALI NAGAR/ LAGHMAN





WFP MISSION VISIT NEMLA FROM KHUGYAN/NANGARHAR



UNOPS MISSION VISIT FROM WATER SUPPLY PROJECT IN  
KHOST/PACTIA



UNCHR MISSION DURING VISIT FROM NEMLA PROJECT



FAO MISSION VISIT FROM NEMLA PROJECT

**PLANS:**

**MARUF future plans are as under:**

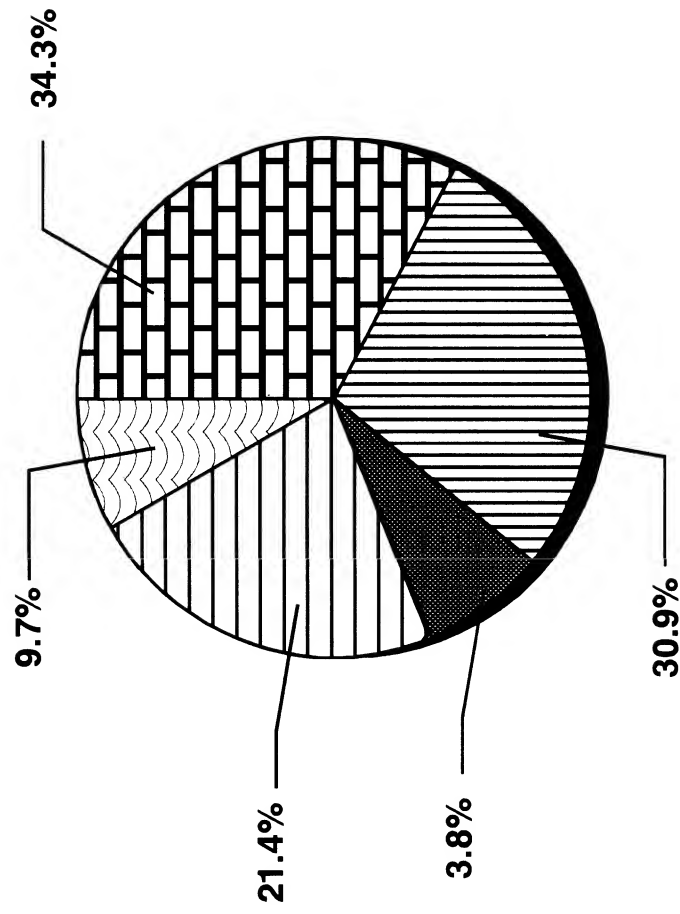
- To find a secure funding source for MARUF capacity building in managerial, technical and administrative matters.
- To contribute in water supply systems rehabilitation in Khost/Paktia province, Kunduz and Kabul
- To contribute in shelter support programs through supply of the roofing and joinery material.
- To contribute in rehabilitation of the Irrigation systems in Nangarhar, Laghman, Khost/Paktia, Kunduz and Kabul provinces
- To contribute in rehabilitation of the Human Resource Development through Vocational Training Programs in Khost/Paktia, Laghman, Nangarhar, Kabul and Kunduz.
- To contribute in rehabilitation of the public buildings (Health and Education), in Khost/Paktia, Kabul, Laghman, Nangarhar, Kunner, Nooristan, Kunduz, Takhar and Baghlaan.
- To contribute in improvement of the sanitation systems in the provinces controlled by the regional offices.

# MARUF BUDGET SHEET

On Sectorial Division Bases

Project	Location		Donor	Amount		Status
	District	Province		US\$	Wheat (MT)	
Nemla Garden Building Restoration/Irrigation	Nemla Khugyani	Nengarhar	UNACR/WFP/ UNCHS	14,000	166	Completed
Zawddin Primary School Building	Gorbaz/Khost	Paktia	UNHCR/WFP	6,700	9	do
High School Buildig	Alingar	Laghman	GTZ/WFP	23,300	40	do
Clinic Building	Chamkani	Paktia	UNHCR/WFP	6,700	4	On going
High School Boundary	Alingar	Laghman	GTZ/WFP	nil	48	do
School Building	Pech	Kunner	UNHCR/WFP	9,528	9	do
Water Supply Survey	Gardez	Paktia	GTZ	850	nil	Completed
Water Supply	Gorbaz	Khost	UNOPS	20,246	do	do
Water Supply	Tani	Khost	UNOPS	41,085	do	do
Water Supply	Bak	Khost	UNOPS	31,619	dp	on going
City Sanitation	City	Jalalabad	WFP(ERU)	nil	77	do
Do	Qarghail	Laghman	WFP	do	49	dos
Do	Do	Do	MARUF	3,000	nil	do
Poultry Training	Dist. 9	Kabul	Canada Fund	10,100	do	do
Mason Training	Khost	Khost	Private donation/ MARUF	20,000	dp	do
Carpentry Training	Dist 9	Kabul	Do	20,000	dp	do

# MARUF BUDGET GRAPH



August, 1996

To: Mr. A.H. Latifi  
Director MARUF

18-B, Speen Zar Plaza  
University Road  
U.P.O. Box 1472  
Phone: 0092 521 44986  
Fax: 0092 521 44986  
Peshawar - Pakistan.

Dear Mr. Latifi;

I have the pleasure of being asked to audit MARUF accounting and Financial records for the year 1995 - 96.

So, I in the capacity of the auditor of MARUF accounts and financial records, here by certify that so much of this report as relates to projects given to the organization and funds received by that in respect of such projects and the receipts and payments of the NGO is quite correct, which is adding a positive point to the MARUF performance record. In addition to that I as an auditor feel my responsibility to advise MARUF authorities for more increase in their performance records, and suggest the following points in to the accounting system of the organization:

1. Sufficient Provisions to be made for improvement of the weak debits and depreciations.
2. Costing of the Investments to be according to the market price, which is not applied yet.

Wishing you the best of success about more and more improvement of the organizational qualities in the future.

Sincerely yours



Senior accountant Wagar Ali

Ishaq & Co.,  
Block # 9, West Mazirine Floor  
Near Duty Free Shops, Blue Area, Islamabad.



